

Annual Reports for 2017/18



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he Dean's Report

The great highlights in 2017 have been the dedication of our new nave liturgical furniture at Easter, and the dedication of our new Organ and the new nave lighting scheme in September. These projects that were designed to enhance and aid us in our worship of God and to improve the Cathedral for all visitors, have taken a long time to achieve. Thanks to our generous donors we have managed to pay for all these improvements. It is my hope that the Cathedral is now much warmer through our underfloor



heating system, and will generally provide a comfortable and safe place for all to worship and gather as a community.

Our Lenten Conversations were led by Canon David Holgate and Marcia Wall, with group study of five passages from John's Gospel and using the creative #LiveLent- Let Your Light Shine resources published by the Archbishops of Canterbury and York.



It was good to host an inter-faith climate change conference at the Cathedral in collaboration with the Carbon Literacy Trust. Jonny Sadler from the Manchester Climate Change Board presented the city's strategy to reduce our carbon emissions and about 80 people participated and engaged with this agenda. The faith communities in Greater Manchester can make a major contribution to addressing the

issues presented by changes in our climate. As a Cathedral we are seeking to make our small contribution to this important social and spiritual issue.

The clergy team spent time away on retreat at St Deniol's in June, while a number of people from the Cathedral spent a weekend at Whalley Abbey with Canon Marcia Wall earlier in this year.

In May we were shocked by the tragedy at Manchester Arena where 22 people were killed by a terrorist bomb. The Cathedral was in lockdown with much of the area surrounding the arena. Our services were held on the street as well as St Ann's Church nearby. Church House also provided some space for the staff to gather as we tried to address various needs in the community and in the Cathedral. A major service will be held in the Cathedral on 22 May 2018 to mark this sad anniversary.

We have begun another collaboration with Manchester Airport to create a new exhibition entitled 'Journeys' which will be a series of wings designed and decorated to mark our 600<sup>th</sup> anniversary in 2021.

Our Heritage Lottery Fund bid to create additional new spaces to support our mission and outreach is still in progress. We are fortunate to have been awarded a major grant to conduct a space audit under the Resilient Heritage Places Scheme. This work will be completed early in 2019 and is being led by our Cathedral Architect.



We bade farewell to Canon Philip Barratt who moved to Wales and Canon Marcia Wall took on the role of Acting Precentor in addition to her work as Canon Pastor. I want to express our thanks to her for taking such good care over the liturgy for worship. We also bade farewell to our Architect John Prichard. Uli Knox has been appointed as our new Architect. I want to express our thanks to John Prichard for supervising the major projects over the past decade.

Thank you to all members of the staff and clergy and volunteer teams who do great work for God at the Cathedral. Thank you especially to staff members Dympna Gould, Grace Timperley, Andy Hardman, Petra Wilcockson and James Mitchell, Martin Taylor and Tony Maunder for their contribution to our mission and have now moved on to other work.

May we continue to grow in the love of Christ as we serve one another and the wider life of our city and diocese.

**Rogers Govender** Dean of Manchester

# dministrator's Report

It would be fair to say that 2017 was a year of mixed experiences and emotions for the Cathedral team - ranging from the joys of celebrating our 170<sup>th</sup> anniversary as a cathedral church alongside the enjoyment of seeing a number of

exciting development projects coming to fruition, through to us dealing with the aftermath of a traumatic terrorist attack in our very own city centre and mourning the tragic loss of life at Manchester Arena on 22 May 2017. Many thanks go to our small team of dedicated staff, our clergy team and to all of our volunteers who have not only helped to deliver our various milestone celebrations throughout the past year but have also helped the Dean and Chapter to continue to bear witness to the gospel of Christ in our city under extremely challenging circumstances. Through presence on the streets whilst the Cathedral was in security lockdown, words of comfort and hope when we reopened, and through prayerful deeds



thereafter, I took great pride in being part of the team at Manchester Cathedral in 2017 and believe we truly achieved our spiritual purposes: to be a true sign of the presence of God in the world, to act as witnesses to the gospel of Christ through word and deed, and to shine as a place of excellence in supporting the work of our diocese, city and wider region. A special word of thanks should also go to the Diocesan Secretary, Martin Miller, for providing a safe and secure workspace for the Cathedral staff and clergy during the immediate aftermath of the Arena bombing.

We reported last year that the out-going Cathedral Architect, John Prichard, had identified a number of repairs that were urgently needed on the Cathedral tower. The cost of the repairs was estimated to be in the region of £749,000 and we were successful with an application to the government's First World War Centenary Cathedral Repairs Fund with a grant of £500,000 being received. The repair works have been going very well indeed and will ensure our Cathedral's tower is preserved for future generations and allow us to continue in our mission and ministry across the city.

Our health and safety advisors, STORM Consultancy Ltd., continue to work with us and have conducted various site safety visits throughout the year. STORM has also provided safety consultancy during our tower repair works. We have updated our fire risk assessments for the Cathedral and the Visitor Centre, and upgraded the fire detection system in the Cathedral nave.

You may recall from previous reports that Manchester Cathedral was proud to be one of the first ever Church of England cathedrals to become an accredited Living Wage Employer back in 2014, which is a voluntarily higher rate of base pay compared to the government's living wage — an ethical rate that truly meets the basic cost of living in the UK. In 2017/2018 we are proud to continue holding our accreditation as a Living Wage Employer.





In 2017 we decided to offer a Diploma in Business Administration apprenticeship opportunity within the Cathedral Office to a young person from Manchester and after a competitive interview process we had the pleasure of welcoming Miss Katie Burke (pictured) to the staff team. Katie settled in extremely quickly and I am pleased to report that she is making steady progress through her course, which is offered in conjunction with Total People. In 2017 we said goodbye to a

number of staff whom I know the Dean has mentioned in his own report so I shall not repeat here. A special note of thanks to the Music Department in being able to maintain 'business as usual' during extended absences of the previous Sydney Nicholson Organ Scholar and the Chorister Recruitment Consultant (each due to their own personal reasons).

Manchester Cathedral continues to work hard in safeguarding children, young people and vulnerable adults at risk. We continue to work under the safeguarding policy and procedures of Manchester Diocese — training has been



provided for all clergy and staff and we continue to update ourselves on changes to policies whenever it becomes necessary. We have a good working relationship with the Diocesan Safeguarding Advisor, Abbey Clephane-Wilson, and are grateful for her continued professional guidance and support.

You will glean from the Cathedral Accountant's report about the on-going financial challenges that face our Cathedral, not only in 2017 but in future years to come. We are continuously working hard to identify potential new income streams and smarter ways of working. We are not alone in the challenges we face — most if not all cathedrals are facing similar issues. But I sincerely believe that Manchester is uniquely placed in the variety of events and activities it delivers, both spiritual and commercial, and with the backing of a small but extremely loyal team, I am sure that we will manage to negotiate around the challenges that lie ahead of us.

I'd like to end my report by thanking all of my colleagues (staff, clergy and volunteers too) for their continued cooperation over the last year. I'd also like to personally thank the Dean for the support that he has offered me as my line manager throughout the year.

Stuart Shepherd
Cathedral Administrator

he Lighting Scheme

he Sound System

The new lighting replaced systems which were at least 25 years old and relied on light sources which were highly inefficient by modern day standards and in luminaires which were beyond economic repair. The electrical infrastructure was of poor quality and in need of replacement.

The first phase of the lighting project included the nave and aisles, the lower levels of the tower, two windows, emergency lighting and lighting in the Quire. The works involved the installation of new lighting systems through the areas mentioned and includes new luminaires, new wiring and new controls.



The installation of the first phase of lighting began in May 2017 and completed in September 2017.

During the spring of 2017, a new sound system was installed in Manchester Cathedral.

Over the past few years, we had noticed a number of failings in the old sound system. The reception of the radio microphones used during services has been poor in certain areas, as sound quality in the Ouize has been locking, we have struggled with limited senseity in terms of

reception of the radio microphones used during services has been poor in certain areas, the sound quality in the Quire has been lacking, we have struggled with limited capacity in terms of quality e.g. for playing CDs etc., and for electronic instruments and the use of cables created trip hazards e.g. to the lectern in the Quire. The cathedral has a wide range of numbers attending events and services from 40 to 1000 people and needed a system that would allow everyone to hear clearly.

The new sound system provides a reliable, high quality flexible system that will satisfy spoken word, singing and occasional use by musicians to enhance the liturgy and worship at Manchester Cathedral.

The installation of the new sound system was completed in May 2017.



# xtract of Financial Statements for the Year Ended 31 December 2017

MANCHESTER CATHEDRAL

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### CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

#### DRAFT SUBJECT TO AUDIT

YEAR ENDED 31 DECEMBER 2017

	Endowment Funds 2017 £	Restricted Funds 2017		Total 2017 £	Endowment Funds 2016 £	Restricted Funds 2016 £	Unrestricted Funds 2016	Total 2016 £
Income:	_							
Donations and legacies	0	1,652,820	,	2,402,919	0	1,818,440	774,104	2,592,544
Grants receivable in support of mission	0	233,108		233,272	0	222,186	68	222,254
Charges & fees arising in the course of mission	0	0	,	102,571	0	22.200	177,439	177,439
Income from activities generating funds Income from investments	0	331,481 410		354,989 6,075	0	32,200 718	27,390 5,482	59,590 6,200
Other incoming resources	0	410	-,	26,927	0	0	10,106	10,106
Other Incoming resources	U	U	20,321	20,321	U	U	10,100	10,100
Total income	0	2,217,819	908,934	3,126,753	0	2,073,544	994,589	3,068,133
Expenditure on:								
Raising Funds	0	48,348	146,937	195,285	0	87,440	143,940	231,380
Ministry	0	268,576	311,158	579,734	0	279,195	315,314	594,509
Cathedral upkeep	0	1,545,001	573,939	2,118,940	0	1,684,253	547,542	2,231,795
Education & outreach	0	31,936	28,749	60,685	0	25,934	15,395	41,329
Total expenditure	0	1,893,861	1,060,783	2,954,644	0	2,076,822	1,022,191	3,099,013
Net income/(expenditure) before investment gains	0	323,958	-151,849	172,109	0	-3,278	-27,602	-30,880
Gains and losses on revaluations of investments	738	0	0	738	209	0	0	209
Gross transfers between funds	0	109,887	-109,887	0	0	17,954	-17,954	0
Net increase/(decrease) in funds	738	433,845	-261,736	172,847	209	14,676	-45,556	-30,671
Funds brought forward	160,211	87,729	592,864	840,804	160,002	73,053	638,420	871,475
Funds carried forward	160,949	521,574	331,128	1,013,651	160,211	87,729	592,864	840,804

MANCHESTER CATHEDRAL CONSOLIDATED BALANCE SHEET	DRAFT SUBJECT	TO AUDIT
YEAR ENDED 31 DECEMBER 2017	2017	2212
	2017	2016
F: 18 4	£	£
Fixed Assets:		
Investments	14,451	13,713
Ground rents	14,000	14,000
Tangible fixed assets	3,969	9,069
	32,420	36,782
Current Assets		
Stock	1,769	1,894
Debtors & prepayments	576,387	744,621
Cash at bank & in hand	776,993	465,838
	1,355,149	1,212,353
Creditors: amounts falling due within one year		
Creditors & accruals	373,918	408,331
Net Current Assets	981,231	804,022
Net Assets	1,013,651	840,804
Funds		
Endowment funds	160,949	160,211
Restricted funds	521,574	87,729
Unrestricted funds:		
Designated- Cathedral furniture fund	3,887	3,887
General	327,241	588,977
	-	-
	1,013,651	840,804

## Why Gift Aid donations help the Cathedral

Gift Aid gives charities, like the Cathedral, an extra 25p for every £1 a person donates to them. If you are a UK taxpayer and give to the Cathedral, this will increase the value of your donations by 25% because we can reclaim the basic rate of tax on your gift at no extra cost to you.

All you need to do is complete a Gift Aid declaration form or envelope, available in the Cathedral. This states that you want to donate using Gift Aid.

For the Cathedral to benefit from your Gift Aid declaration, you must have paid UK Income Tax or Capital Gains Tax in the year. From 6 April 2018 the personal allowance is £11,850. If your income is below £11,850 you will no longer be able to Gift Aid your donation. Higher rate taxpayers can claim additional relief on their tax return.

Your donation won't qualify for Gift Aid if your donations are more than four times the amount of tax you pay in that tax year. If you stop paying tax you should notify us of this.



### MANCHESTER CATHEDRAL

#### CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES - INCOME

#### YEAR ENDED 31 DECEMBER 2017

TEAR ENDED OF DECEMBER 2017	Endowment Funds 2017	Restricted Funds 2017	Unrestricted Funds 2017	Total 2017	Endowment Funds 2016	Restricted Funds 2016	Unrestricted Funds 2016	Total 2016
INCOME	£	£	£	£	£	£	£	£
Donations and legacies								
Congregational collections & giving			64,052	64,052			49,143	49,143
Donations		13,346	103,742	117,088		15,515	92,330	107,845
Income from fundraising			0	0			0	0
Tax recoverable under Gift Aid			13,604	13,604			11,263	11,263
Income from Friends, Chapter Estates, Development Tr	ust	1,639,474	568,701	2,208,175		1,802,925	594,468	2,397,393
Legacies			0	0			26,900	26,900
-	0	1,652,820	750,099	2,402,919	0	1,818,440	774,104	2,592,544
Grants receivable								
Church Commissioners - Stipends		107,761		107,761		139,508		139,508
Church Commissioners - Section 21 grant		36,113		36,113				0
Church Commissioners - Section 23 grant		67,824		67,824		65,448		65,448
Other revenue & capital grants	0	21,410	164	21,574	0	17,230	68	17,298
-	0	233,108	164	233,272	0	222,186	68	222,254
Charges & fees arising in the course of mission								_
Facility & other fees			102,571	102,571			177,439	177,439
-	0	0	102,571	102,571	0	0	177,439	177,439
-			,	,			111,100	,
Income from activities generating funds		224 404	02 500	254.000		20.000	07.200	E0 E00
Gross income of refectory & other activities	0	331,481	23,508	354,989	0	32,200	27,390	59,590
-	U	331,481	23,508	354,989		32,200	27,390	59,590
Income from investments								
Income from property			3,000	3,000			3,007	3,007
Interest receivable on short term deposits		410	2,665	3,075		718	2,475	3,193
	0	410	5,665	6,075	0	718	5,482	6,200
Other incoming resources			26,927	26,927			10,106	10,106
Total Income	0	2,217,819	908,934	3,126,753	0	2,073,544	994,589	3,068,133

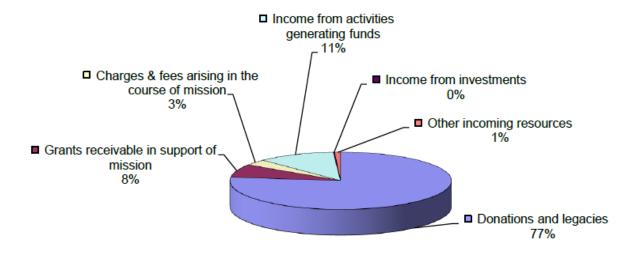
# MANCHESTER CATHEDRAL CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES - EXPENDITURE YEAR ENDED 31 DECEMBER 2017

Costs of shop & refectory   16,407   16,407   16,407   13,687   13,687   33,612	TEAR ENDED OF DECEMBER 2017	Endowment Funds 2017	Restricted Funds 2017	Unrestricted Funds 2017	Total 2017	Endowment Funds 2016	Restricted Funds 2016	Unrestricted Funds 2016	Total 2016
Costs of facilities for visitors         49,775         49,775         49,775         49,423         49,423         20,423         Costs of services recoverable         976         976         976         1,521         3,521         3,521         3,521         3,521         3,521         3,512         3,521         3,522         3,522         3,522         3,522         3,522         3,522         3,522         3,523         3,522	EXPENDITURE	£	£	£	£	£	£	£	£
Costs of services recoverable         976         976         976         1,521         1,521         1,521           Costs of shop & refectory         16,407         16,407         16,407         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,687         13,612         13,612         13,612         13,612         13,612         13,612         13,612         13,612         13,612         13,617         13,617         13,617         13,612         13,617         13,137         0         44,634         14,634         14,634         14,596         6,458         145,966         145,96	Raising Funds								
Costs of shop & refectory   16,407   16,407   16,407   13,687   13,687   13,687   69   14,687   14,6	Costs of facilities for visitors							•	
Services & music   Services & Services	Costs of services recoverable							•	1,521
Costs of appeal & fundraising         48,348         43,527         91,875         87,440         45,697         133,137           Ministry         Clergy stipends and working expenses         107,761         46,369         154,130         139,508         6,458         145,966           Clergy stipends and working expenses         107,761         46,369         154,130         139,508         6,458         145,966           Clergy support costs         40,538         40,538         13,836	Costs of shop & refectory			•				•	
Ministry         Clergy stipends and working expenses         107,761         46,369         154,130         139,508         6,458         145,966           Clergy stipends and working expenses         107,761         46,369         154,130         139,508         6,458         145,966           Clergy housing costs         14,834         14,834         13,836         13,836         13,836         13,836         13,836         13,836         39,689         315,314         594,509         30,689         315,314         594,509         315,314         594,509         315,314         594,509         175,301         175,301         175,301         175,301         175,301         175,301	General marketing costs			•					
Ministry   Clergy stipends and working expenses   107,761   46,369   154,130   139,508   6,458   145,966   Clergy housing costs   14,834   14,834   14,834   13,836   13,836   13,836   Clergy support costs   40,538   40,538   40,538   39,689   39,689   39,689   Services & music   160,815   209,417   370,232   139,687   255,331   395,018   20,279,195   315,314   594,509   20,279,195   315,314   594,509   20,279,195   315,314   594,509   20,279,195   315,314   594,509   20,279,195	Costs of appeal & fundraising		*		-		*		
Clergy stipends and working expenses         107,761         46,369         154,130         139,508         6,458         145,966           Clergy housing costs         14,834         14,834         14,834         13,836         13,836         13,836           Clergy support costs         40,538         40,538         40,538         39,689         30,650         30,501         30,501         30,501         30,501         30,501         175,301         175,301         175,301         175,301         175,301         175,301         175,301         <		0	48,348	146,937	195,285	0	87,440	143,940	231,380
Clergy stipends and working expenses         107,761         46,369         154,130         139,508         6,458         145,966           Clergy housing costs         14,834         14,834         14,834         13,836         13,836         13,836           Clergy support costs         40,538         40,538         40,538         39,689         30,650         30,501         30,501         30,501         30,501         30,501         175,301         175,301         175,301         175,301         175,301         175,301         175,301         <	Ministry								
Clergy housing costs	-		107,761	46,369	154,130		139,508	6,458	145,966
Services & music         160,815         209,417         370,232         139,687         255,331         395,018           Cathedral Upkeep         Major repairs & restoration         1,545,001         265,707         1,810,708         1,684,253         267,862         1,952,115           Maintenance & interior upkeep         220,918         220,918         220,918         175,301         175,3				•	14,834		•		13,836
Cathedral Upkeep         0         268,576         311,158         579,734         0         279,195         315,314         594,509           Major repairs & restoration         1,545,001         265,707         1,810,708         1,684,253         267,862         1,952,115           Maintenance & interior upkeep         220,918         220,918         220,918         175,301         175,301         175,301         175,301         175,301         175,301         68,817         69,817	Clergy support costs			40,538	40,538			39,689	39,689
Cathedral Upkeep           Major repairs & restoration         1,545,001         265,707         1,810,708         1,684,253         267,862         1,952,115           Maintenance & interior upkeep         220,918         220,918         175,301         175,301         175,301           Cathedral insurance         71,747         71,747         71,747         68,817         68,817           Support costs         15,567         15,567         35,562         35,562         35,562           Education & Outreach         Education & Outreach         Education & Outreach         29,809         15,232         45,041         23,000         8,886         31,886           Archives & library         94         94         59         59         59           Charitable & other giving         2,127         13,423         15,550         2,934         6,450         9,384           0         31,936         28,749         60,685         0         25,934         15,395         41,329	Services & music		160,815	209,417	370,232		139,687	255,331	395,018
Major repairs & restoration         1,545,001         265,707         1,810,708         1,684,253         267,862         1,952,115           Maintenance & interior upkeep         220,918         220,918         220,918         175,301         175,301         175,301         175,301         175,301         175,301         175,301         175,301         175,301         175,301         175,301         68,817         68,817         68,817         68,817         68,817         68,817         68,817         68,817         58,817         59,562         35,562		0	268,576	311,158	579,734	0	279,195	315,314	594,509
Maintenance & interior upkeep         220,918         220,918         220,918         175,301         175,301         175,301           Cathedral insurance         71,747         71,747         68,817         68,817         68,817           Support costs         15,567         15,567         15,567         35,562         35,562         35,562           Education & Outreach         Education & Outreach         Educational activities         29,809         15,232         45,041         23,000         8,886         31,886           Archives & library         94         94         59         59           Charitable & other giving         2,127         13,423         15,550         2,934         6,450         9,384           0         31,936         28,749         60,685         0         25,934         15,395         41,329	Cathedral Upkeep								
Cathedral insurance         71,747         71,747         71,747         68,817         68,817         68,817           Support costs         15,567         15,567         15,567         35,562         35,562         35,562           Education & Outreach         Education & Outreach         29,809         15,232         45,041         23,000         8,886         31,886           Archives & library         94         94         59         59           Charitable & other giving         2,127         13,423         15,550         2,934         6,450         9,384           0         31,936         28,749         60,685         0         25,934         15,395         41,329	Major repairs & restoration		1,545,001	265,707	1,810,708		1,684,253	267,862	1,952,115
Support costs         15,567         15,567         15,567         35,562	Maintenance & interior upkeep			220,918	220,918			175,301	175,301
Education & Outreach         Education & Outreach         29,809         15,232         45,041         23,000         8,886         31,886           Archives & library         94         94         59         59           Charitable & other giving         2,127         13,423         15,550         2,934         6,450         9,384           0         31,936         28,749         60,685         0         25,934         15,395         41,329	Cathedral insurance			71,747	71,747			68,817	68,817
Education & Outreach         29,809         15,232         45,041         23,000         8,886         31,886           Archives & library         94         94         59         59           Charitable & other giving         2,127         13,423         15,550         2,934         6,450         9,384           0         31,936         28,749         60,685         0         25,934         15,395         41,329	Support costs			15,567	15,567			35,562	35,562
Educational activities         29,809         15,232         45,041         23,000         8,886         31,886           Archives & library         94         94         59         59           Charitable & other giving         2,127         13,423         15,550         2,934         6,450         9,384           0         31,936         28,749         60,685         0         25,934         15,395         41,329		0	1,545,001	573,939	2,118,940	0	1,684,253	547,542	2,231,795
Archives & library Charitable & other giving  94 94 159 2,127 13,423 15,550 2,934 6,450 9,384 0 31,936 28,749 60,685 0 25,934 15,395 41,329	Education & Outreach								
Charitable & other giving         2,127         13,423         15,550         2,934         6,450         9,384           0         31,936         28,749         60,685         0         25,934         15,395         41,329	Educational activities		29,809	15,232	45,041		23,000	8,886	31,886
0 31,936 28,749 60,685 0 25,934 15,395 41,329	Archives & library			94	94			59	59
0 31,936 28,749 60,685 0 25,934 15,395 41,329	Charitable & other giving		2,127	13,423	15,550		2,934	6,450	9,384
Total Expenditure 0 1,893,861 1,060,783 2,954,644 0 2,076,822 1,022,191 3,099,013		0	31,936		60,685	0	25,934		41,329
	Total Expenditure	0	1,893,861	1,060,783	2,954,644	0	2,076,822	1,022,191	3,099,013

## MANCHESTER CATHEDRAL

### **TOTAL INCOME**

### 2017

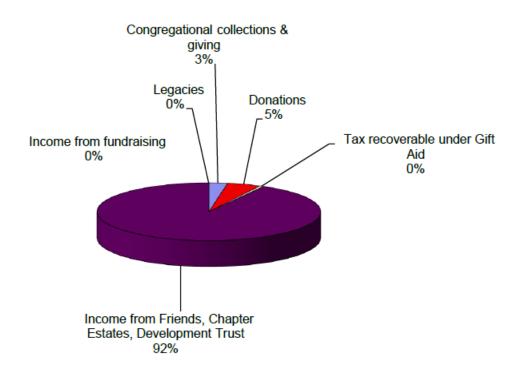


- Donations and legacies
- Grants receivable in support of mission
- □ Charges & fees arising in the course of mission
- ■Income from activities generating funds
- ■Income from investments
- Other incoming resources

# MANCHESTER CATHEDRAL

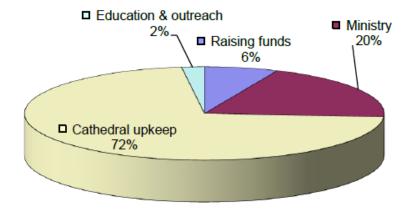
## **DONATIONS AND LEGACIES**

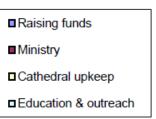
### 2017



- Congregational collections & giving
- Donations
- Income from fundraising
- Tax recoverable under Gift Aid
- Income from Friends, Chapter Estates, Development Trust

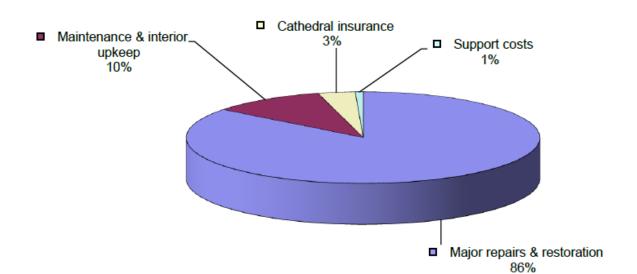
# MANCHESTER CATHEDRAL TOTAL EXPENDITURE 2017





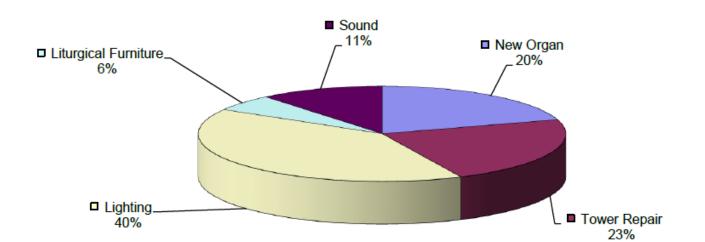
# MANCHESTER CATHEDRAL CATHEDRAL UPKEEP

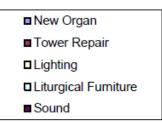
2017



- Major repairs & restoration
   Maintenance & interior upkeep
   Cathedral insurance
- Support costs

# MANCHESTER CATHEDRAL MAJOR PROJECTS





# ccountant's Report

# Commentary on the Statement of Financial Activities for the year ended 31 December 2017

The consolidated financial statements include Manchester Cathedral together with its wholly owned trading subsidiary Manchester Cathedral Hire Limited. The figures are subject to audit.

Income for 2017 shows an increase of £58,620 over 2016 mainly due to the receipt of grants from Manchester Cathedral Development Trust amounting to £1,248,348 towards the new organ, the sound system, the lighting system, new liturgical furniture and salary costs of the fundraising team.

The income under the Parish of Manchester Revenues Measure 1933 from Manchester Chapter Estates fell by £25,767 this year to £556,701.

Congregational collections and giving including income from special services amounted to £64,052.

General donations were similar to that in 2016 and amounted to £117,088.

Grants receivable in support of mission includes the stipends, employers' national insurance and pension contributions for the Dean and two Commissioners' Canons paid by the Church Commissioners as well as the Section 23 grant towards lay salaries.

Charges and fees in the course of mission includes fees for weddings and funerals.

Income from activities generating funds includes the hire of the Cathedral for various concerts, dinners and other events. Income was less than in 2016 due to the extensive works on the organ and lighting during the year which did not allow events to take place.

Income from activities generating funds includes £269,552 from the proceeds of sale of the former Sharp Street Ragged School. This is a restricted fund to be spent on the advancement of education. Total income for the year amounted to £3,126,753.

Expenditure on raising funds including visitor attraction costs were less than last year at £195,285.

Ministry, including clergy stipends and working expenses, housing costs and clergy support costs also includes £370,232 for services and music. Services and music costs includes salaries of the music department, choristers' school fees, music expenses, vergers' salaries, items for worship, concert expenses and an element of administrative support overheads.

Cathedral upkeep costs for 2017 were £2,118,940 compared to £2,231,795 in 2016. This included major project works on the new organ, lighting, new liturgical furniture and works on the repair of the tower. The tower works are partly funded by a grant from the First World War Centenary Cathedrals Repair Fund. Cathedral insurance amounting to £71,747 continues to be a significant cost. General electrical repairs, security costs, heating repairs continue to be a major part of Cathedral upkeep costs.

Education and outreach is slightly higher than in 2016. As in previous years there was no charge to the Diocese for the considerable number of Diocesan events and services held in the Cathedral.

Total expenditure for the year amounted to £2,954,644.

Before transfers between funds, there was a net increase in restricted funds of £323,958 and a net decrease in unrestricted funds of £151,849. Overall there was a net increase in total funds of £172,109 for the year compared to a net decrease in 2016 of £30,880. The majority of major refurbishment and repair projects are funded by grants from Development Trust and the First World War Centenary Cathedrals Repair Fund but some costs are incurred by the Cathedral and a transfer from unrestricted funds to restricted funds has been made for the shortfall in funding.

At the end of 2017 there were total funds of £1,013,651. Free reserves amounted to £313,159 compared to £562,160 at the end of 2016. The reserves as at 31 December 2017 were therefore within the Chapters' stated policy of holding between three and six months of normal operational costs (equating to between £285,000 and £571,000) in reserves.

**John Atherden** *Cathedral Accountant* 

he Booth Centre

The Booth Centre has continued to benefit from a close longstanding partnership with Manchester Cathedral which has enabled us to help many thousands of homeless people over the last 23 years. The Booth Centre opened in 1995 and



was housed in the Cathedral for 19 years. In 2014, with help from the Cathedral we moved to larger premises on Pimblett Street and have been able to significantly increase the services provided to homeless people. The Cathedral continues to support the Centre in a variety of ways.

The Dean has always been a trustee of the Booth Centre but in February 2018 he will be succeeded by Canon David Holgate, who will have more time to commit but will also maintain the close link between the Booth Centre and the Cathedral.



In November, Manchester Cathedral once again hosted The Booth Centre's annual Manchester Sleepout. 358 members of the public took part in this sponsored event raising over £116,000 for the Centre. Canon David Holgate welcomed the sleepers to the Cathedral, who then went on to hear testimony from people who have slept on the streets and were inspired by the Booth Centre choir – just one of the many activities that people take part in at the Centre before taking to their sleeping bags.

This year's Canon Wray's Sock Appeal at the Cathedral collected 493 pairs of socks, 10 hats, 13 pairs of gloves, 22 scarves, 4 sleeping bags. Homeless people so appreciate having a new clean pair of socks to put on when they come out of our shower and having dry socks helps to prevent people developing trench foot.

We were also proud to be part of the Hate Crime Awareness events again this year, further helping to promote the respectful treatment of homeless people and collaborative working in the city.

Over 100 people attended our Christmas Carol Service in December 2017, led by Canon Holgate. This was an uplifting, positive service where people who use the Centre, our staff, volunteers and supporters could all come together to recognise the importance of Christmas. It was a very moving service with lovely singing from our Streetwise Opera choir.



When we moved into our new building Manchester Cathedral Development Trust kindly gave us a donation of £10,000 pa for 5 years. These funds have been essential to enable us to expand our services and cover the costs of running our new building.

Many of the Cathedral staff and congregation support the Centre through financial donations and gifts of food and toiletries. This practical support is so necessary to enable to the Booth Centre to support the 100+ people who visit each week for free hot breakfasts and dinners, to get showers, haircuts, and toiletries and to get help to get into accommodation, register with GPs, take part in our activities programme, gain qualifications and get back into work.

Thank you to all at the Cathedral for your continued support and commitment to the Booth Centre.

Amanda Croome CEO, Booth Centre

The nineteenth century

The nineteenth century reconstruction of Manchester Cathedral by Crowther in 1881 used red sandstone from Delamere in Cheshire. This sandstone was considered to be an appropriate substitute for the local Collyhurst red sandstone from which many of Manchester's historic buildings were built. The new sandstone whilst remaining crisp in its abundant detail had become very dirty since 1881. Often when daylight is low no detail at all could be made out within the body of the Nave.

The masonry of the Nave above the column capital level in the Nave was cleaned. Use of the column capital as a stopping point was carefully considered to enable the appreciation of the decorative higher level stone work above, without creating the effect of having half cleaned columns below. CleanFilm as manufactured by Stonehealth was used to clean the masonry. This is a natural latex poultice with a small amount of active product Disodium EDTA, a pH 8 chelating agent.



The work began in April 2017 and completed in June 2017.

# anchester Cathedral Guild of Change Ringers

As you will have noticed there have been no bells ringing out of the tower since the end of May 2017 whilst the fabric of the tower is being repaired. The bells were lowered and the ropes removed immediately after ringing during last year's Annual Walk.

We did, however manage to squeeze in some special ringing before then, beginning with the annual "Ringing for England" on Saint Georges Day. We also rang quarter peals for the Collation & licensing of Rev Karen Lund as the new Archdeacon of Manchester, and another to bid farewell to our adopted chaplain Revd Canon Philip Barratt.

After the devastating event at Manchester Arena and the Cathedral being temporarily off limits, some of our band took part in a half muffled quarter peal at The Sacred Trinity "remembering the victims of the bomb", and on May 28<sup>th</sup> we rang at the Cathedral "to celebrate the spirit of the people of Manchester" the bells being unmuffled and gloriously loud on this occasion.

Adrian & Catherine Rhodes daughter, Victoria, was married in the Cathedral on the 22<sup>nd</sup> October and as cathedral bells were out of the question we rang a quarter peal at Sacred Trinity immediately before the service, and handbells were rung in the Cathedral before and during the service, these being particularly well received.

On the 14<sup>th</sup> January, seven of our band took part in a quarter peal at Manchester Town Hall, by invitation of the City Council. This was rung as part of the closing down ceremony of the Town Hall, and also to celebrate the 130<sup>th</sup> anniversary of the first peal on the Town Hall bells.

We have held practices at various other towers including the light 12 at Bolton, and the more challenging heavy 12 at Oldham. Thanks to the respective churches. This year we were well represented in the second North West of England annual striking competition, this being the first year Manchester has entered a band and despite being relatively inexperienced in the art of twelve bell ringing, we were placed a creditable 4<sup>th</sup> out of six entries.

The 2016 AGM was held in the Cathedral on 5<sup>th</sup> April 2017, ably chaired by Canon Marcia Wall. Catherine Rhodes stood down as secretary in light of forthcoming wedding plans, Philip Chandler being duly elected. There were no other changes of office but the current Master expressed a desire to stand down in the near future. As the bells were to be out of action for an extended period it was decided to postpone the 2017 Annual General Meeting until later in 2018 after we have gained access to the tower and checked on what needs to be done before we can start ringing again. Our bell ropes and all other detachable items are being stored in the gallery of The Sacred Trinity, courtesy of Rev Andy Salmon.

Most of us have continued to 'do our bit' on Sunday mornings by joining the bands at other towers including Stretford, Fallowfield, Sacred Trinity & Stockport!

By combining with The Manchester Universities Guild, what has now become our annual dinner was held at the Castlefield Rooms in March last and this year will be held at The Union (Manchester Metropolitan) on Saturday 10<sup>th</sup> March, an important year for the University Guild this being their 70<sup>th</sup> annual feast.

My thanks to the many people who continue to work away behind the scenes and special thanks to the University Students without whom we should most certainly not be in such a healthy condition. Malcolm Murphy (Ringing Master).

Malcolm Murphy
Ringing Master

# ower Repairs

The tower at the west end of Manchester Cathedral was in a poor state of condition and in urgent need of repair. The First World War Centenary Cathedral Repairs Fund granted Manchester Cathedral £500,000 towards this repair work.

The work required includes the repair and consolidation of the masonry on the elevations of the tower including: stone de-scaling; the addressing of loose stone; louvres replacement; re-instatement of masonry; the removal / treatment of vegetation to the tower; the checking of the tower pinnacle and tower roof replacement.

The completed works will take away the immediate and constant risk of falling masonry onto the public realm; ensure that Manchester



Cathedral remains a safe place for worship; ensure that the tower will remain open and a safe place for bellringing; allow better utilisation of the Cathedral's unique space to enrich the life of the city; allow greater accessibility of the Cathedral, bringing more local people into the Cathedral to connect with their city's heritage and enable visiting school children to view our historic fabric and for the tower to continue to act as an education resource.

# athedral Community Committee

' and let us consider how we may spur one another on toward love and good deeds, not giving up meeting together, as some are in habit of doing but encouraging one another- and all the more as you see the day approaching' Hebrews 10:24-25

The current committee is made up of the following;

The Dean (Chair), Pauline Dimond (Secretary), Beryl Cheshire, Barbara Evans, Ian Simpson, Kathryn De Belle, Kirk Eckersall, Canon David Holgate, Judith Walsh, Antony Williams, Sylvester During.

We have discussed the following items;

- Summer BBQ took place with £150+ to cathedral funds
- Cathedral Organ; continues as a source for visitors through concerts and organ voluntaries and general daily admission
- Hope Window and East Door suspended following the Manchester Arena bomb
- New Lighting Scheme; dedication took place on 14<sup>th</sup> September
- New Nave furniture installed and dedicated along from the generosity of cathedral friends along with beautiful alter frontal cloths and covers to celebrate the 60<sup>th</sup> anniversary of her Majesty accession to the throne.
- Sunday school how can numbers be increased. We are indebted for the support of dedication of regular congregation members at the south door with activates of paper and crayons supplied
- Sound System –Now complete with a regular trained team manning the audio desk
- Heritage Lottery Fund- currently a questionnaire circulating how best the space to be used within the Cathedral for the future
- West Tower funding and refurbishment currently under way
- Cathedral stone cleaned
- Security A guard continues to patrolling the cathedral.

lan Simpson Chairman

# hurchwardens' Report

The Wardens and Stewards comprise a group of some 30 people in four teams who support the regular Sunday services at the Cathedral, both morning and evening, as well as the large number of special services, including many that fall on days other than Sunday.

I should like to thank all the Stewards for their dedication throughout the year and in particular my fellow Wardens and Team Leaders, Gareth Screeton, Sylvester During, David Haywood and Joe Ejiaks. There is no maximum number of Stewards so if anyone is interested in joining the group please talk to one of us; we can always use more people.

One extra role recently awarded to the stewards, or a subset of them, has been to monitor the new sound system and adjust the volume levels of the microphones as necessary during a service. Anyone with a moderate knowledge of IT who is interested in joining this group should see Sylvester.

This year we bade farewell to the former Warden John Jervis and a group containing present and former Wardens formed a guard of honour with staves at his funeral and accompanied Canon Wall to his committal. The advent of



new polymeric five and ten pound notes has caused difficulties with the collecting plates because the notes slip off. We are proposing to replace the plates with new collection bags and to dedicate these bags in John's memory.

I would like to thank the Dean and Chapter, without whose cooperation and support we could not function, and especially the acting Precentor and the Vergers with whom we try to make each service run smoothly. My thanks also go to the Readers and Lay Administrants who add so much to our liturgy.

The Wardens are trustees of the George Pilkington Trust, and as such were again able to distribute charitable donations to the Wood Street Mission and the Salvation Army. These organisations have expressed their gratitude for the donations. Their work, for which there are ever increasing demands, accords precisely with the terms of George Pilkington's Will.

**Graham Curtis** *Senior Warden* 

# ommunications and Marketing Report

2017 was another busy year for Manchester Cathedral with lots of great events and stories to share. It was also a very difficult year following the terrible attack at Manchester Arena on 22 May. Manchester Cathedral was behind the police cordon and

in lockdown for a number of days after the attack but the eyes of the world's media was firmly on Manchester. On the morning of the attack, the Dean had intended to lead prayers in the Cathedral but was unable to do so due to the lockdown, instead he led prayers on Deansgate and was joined by Manchester City Council representatives. Despite the Cathedral being unable to open, there were still many messages that we needed to convey to the public.



The Dean and clergy participated in a number of interviews for radio and television which included BBC Radio Manchester, Granada Reports, Songs of Praise, CBC News Network (Canada), News 24, Daily Mail, 'The War Cry' and many more from around the world. On Friday 26 May, the Cathedral was able to reopen following the lifting of the police cordon, the reopening was covered by Key 103, Press Association, Metro Newspaper, Press Reader, Premier Christian Radio, BBC Radio 5 Live, Good Morning Britain and many more. Songs of Praise host, Aled Jones visited as part of a special edition to discover the role the Cathedral played following the attack.



In the first week of June, The Duke of Cambridge and Countess of Wessex both visited Manchester Cathedral to sign the condolence book. The Duke of Cambridge met with people who were helped on the night and in the days that followed. Both royal visits were covered by the media.

On Friday 26 July, the funeral of the youngest victim, Saffie Roussos, took place at the Cathedral with parts of the service being filmed for use in the news bulletins.

#### Manchester Worker Bee Weekender

Visit Manchester organised a Worker Bee Weekend at the end of July 2017. The aim was to invite national and international social influencers and journalists to Manchester to see what the city had to offer. The idea behind the visit was to help Manchester recover following the Manchester Arena attack. Dympna Gould provided a guided tour of Manchester Cathedral.

Following this event, we were approached by a Belgium journalist who wanted to interview Adrian Rhodes for a book they are writing about bees in Manchester, a brief mention of Manchester Cathedral in the San Francisco Chronicle, mention on blogs in Manchester, France and a mention in New York publication, Bloomberg Pursuits.

#### **Capture the Cathedral**

The photography competition ran for the sixth year and almost 300 images were entered. The exhibition was on display during August and over 1800 votes for the People's Choice were cast via visitors and our social media pages. The competition continues to provide fantastic photos for our library which are used in many ways.



#### **Manchester Cathedral Radio**

Manchester Cathedral Radio broadcasted on Wirral based Christian and Community radio station, Flame Radio every Sunday from 10pm to midnight from the first Sunday in August to Sunday 19 November. All shows were uploaded to Mixcloud giving people the opportunity to listen to shows again and for us to share them via our social media.

The Sunday episode continued until the Christmas pop-up station began in December. Throughout December, Mike Shaft hosted the radio station 24 hours a day. Mike interviewed members of clergy and covered events including a live broadcast of Christmas Day.

#### **Granada Reports**



In December, our wonderful choristers were filmed singing a carol which aired on Granada Reports during the last news programme of 2017. The video was uploaded to our social media and has been viewed over 5,000 times.

#### **Partnerships**

For the third year running, we supported the Key 103 charity, Cash for Kids' Mission Christmas Appeal. Thanks to our wonderful congregation and visitors, we were able to hand over four bags full of toys for children in Greater Manchester. In total, the appeal raised £3,040,129.

The Canon Wray Sock Appeal in aid of the Booth Centre returned and we collected 493 pairs of socks, 10 hats, 13 pairs of gloves, 22 scarves, 4 sleeping bags.

#### **Social Media**

Social Media continues to be one of the main ways we engage with the public, connecting with existing supporters and attracting new people.

<u>Twitter</u>: Our greatest reach is through Twitter, we currently have 7,050 followers. Our top tweet of the last year was seen 72.5K times. This tweet was posted the day after the Manchester Arena attack and was an invitation for the public to join the Dean in prayer for the people of Manchester and all those affected by the attack. The prayers took place on Deansgate as the Cathedral was in lockdown.



Our twitter profile has been visited over 65,000 times since April 2017.

<u>Facebook</u>: We have 2,575 followers on Facebook. Over the last twelve months, our posts have reached over 153,000 people through comments, likes and shares.

<u>Instagram</u>: We regularly share photos on Instagram and have 1,594 followers who regularly engage with our posts.

<u>Website</u>: From April 2017 to March 2018, there were over 128,000 sessions on the Cathedral website. 85.2% were new visitors and 14.8% were returning visitors.

**Joanne Hooper** *Communications and Marketing Officer* 

# rosland Fund

The object of the Dean of Manchester Crosland Fund is to assist people who are living within the Greater Manchester region and are experiencing conditions of need, hardship or distress. Applications for support are made online via a sponsoring organisation such as Citizens Advice, which are then considered by a grant panel based at Manchester Cathedral. When an application is successful, assistance is often provided by way of a small financial grant that usually pays for items, services or facilities, which is calculated to reduce the need, hardship or distress of the applicants. There are various rules about the Dean of Manchester Crosland Fund, so for example, grants cannot be made from the Dean of Manchester Crosland Fund in order to meet the costs of rates, taxes or other public funds. Similarly, grants cannot be repeated or renewed on any occasion or in any case.

Grants are awarded on a quarterly basis in March, June, September and December of each year. Unfortunately, the number of applications that are submitted to the fund usually far outweigh the financial resources available so the grants panel often has some very difficult decisions to make. Typically speaking only around £1,750 per quarter is available for distribution (representing the quarterly income on the Crosland endowment fund).

Number of applications made in 2017: 122 (107 in 2016)

Total grants applied for in 2017: £55,592.95 (£44,234.63 in 2016)

Number of successful applications: 50 (67 in 2016)

Total Crosland Fund grants awarded: £7,053 (£10,470 in 2016)

Number of unsuccessful applications: 72 (40 in 2016)

#### Colonel Crosland – who was he?

Colonel James Charles Herbert Crosland, who died on 8 July 1946, left the residuary of his estate to the Dean of Manchester, the income from which was to be given to the poor and indigent men, women and children inhabitants of the City of Manchester.

A charity commission scheme in 1970 formed it as the Crosland Fund.



He was (according to the Manchester Regiment) an early member of the Ardwick Battalion and a Captain in 1898. He was appointed Lieut Colonel in 1914 to form the  $2/8^{th}$  battalion following the  $8^{th}$  Battalions move to Egypt in the November. It is believed that he took the  $2/8^{th}$  to France in March 1917 but did not necessarily stay with them.

There is a pre-dieu in the Regiment Chapel that was the gift of Col Crosland to the officers and men of the 2/8<sup>th</sup> Battalion Manchester Regiment.

**Stuart Shepherd** Cathedral Administrator

# eanery Synod HULME DEANERY SYNOD MEETINGS 2017/18. 22<sup>nd</sup> May 2017 at St. Werburgh's, Chorlton.

Rev. Tony Hardy was chair.

Incumbent Canon Falak Sher led the welcome to St Werburghs' with a short history about St. Werburgh- her remains are at Chester cathedral. The congregation at St. Weburghs' is growing. Falak then commenced the meeting with a prayer. Apologies for absence were accepted from 6 clergy and 5 lay members. Minutes of the last meeting held on 1/Feb./2017 were accepted as a true and correct record. It was reported that a new Head Teacher has been appointed at Trinity High School and is Julian Nichols the present Deputy Head. A new Deanery Lay Chair was elected and Addy Lazz-Onyenobi with 17 votes was elected and Bob Palmer had 11 votes. Similarly, a new Deanery Secretary was elected with Philip Geldard being elected with 24 votes and Samuel Jacob receiving 6 votes.

Diocesan Synod Report the main items from the last Diocesan Synod were reported which included Bishop David's Presidential Address, the Appointments to Bishop's Council, Safeguarding Audit within the Diocese, an update on the All Saints Training course and a submission by the Deaf Church. Canon Dr. Addy Laz-Onyenobi attended the General Synod with a report available. It was stated that the £212.04p. was in the Deanery account. It is expected that Hulme Deanery clergy numbers will fall by 2025. St. Ann's are having an Organ marathon on 27<sup>th</sup>. May. Christ Church, Moss Side are having a Karaoke and Bingo evening on 17<sup>th</sup> June. St. Clement's Annual Beer Festival is 6th-8<sup>th</sup> July. The Deanery Mission & Pastoral Committee plan to meet on 18<sup>th</sup> July @7.30pm.@ St. Edmund's, Whalley Range. AOB- it is requested that members sign the register and confirm parish memberships. People who speak are required to name themselves and their parish.

A short discussion about the Deanery was held and 4 groups were formed and then to consider 3 questions. The results will be circulated at a future date. The meeting closed @ 9.34pm with Compline.

## 10<sup>th</sup> October 2017 at Holy Trinity Platt @7.30pm.

Rev. Tony Hardy in the chair.

The Rev. Dr. Paul Mathole welcomed all with prayers and gave thanks for the refurbishment just completed. Sarah Bradley a youth and community worker described the whole church curriculum in various groups that they work with on Sunday morning.

Apologies for absence were accepted from 4 clergy and 4 Lay members.

Rev Canon Andy Salmon presented 'Mission Action Planning' and how to develop this initiative.

Minutes of the last synod held on 22/5/2017 were accepted as true and correct. A brief report of the July General Synod, held in York included recent developments given from the Human Sexuality Group, Presence and Engagement Interfaith Programme, National Support for Local churches. Welcoming Transgender People, Clergy Wellbeing, Cost of applying for Citizenship.

The treasurer's report was given noting a balance of £262.04. It was agreed unanimously that £100 would be sent to support a hospital in Gaza. Rev. James Spence is the new curate at Holy Trinity Platt. The new warden at St. Peter's Chaplaincy is Rev. Ben Edson. Mission Action Planning within the Deanery should continue with regular reports to be given as to progress. Rev. Falak Sher is to be licensed as Rector at St. Werburgh's on 14/11/2017. St. Crispin's patronal festival is on 25/10/17 with Bishop David preaching. A confirmation service will be held on 1/11/17 at Holy Innocents. Karaoke and bingo will be activities at Christ Church Moss Side on 10/11/17. A Pet Service will be at St. Werburgh's on 28/11/17 @ 2pm. Mission & Pastoral Committee meeting on 16/10/18 @ Holy Innocents, Eucharist @7pm. AOB- Members of Christ Church have to pay a high monetary cost to apply for British Citizenship, should the local MP be contacted? The meeting closed with prayers @ 9.20pm.

## 12<sup>th</sup> February 2018 at St. Ann's Church, St Ann's Sq.

The meeting commenced with a brief introduction by Rev. Tony Hardy followed by incumbent Rev. Nigel Ashworth who introduced the team at St. Ann's. The growth of Manchester was discussed and the Manchester City Council planner was introduced to describe on—going events and future planning. The main concern of the city Fathers is to develop the city to create employment with various areas very close to the city centre planned for huge investment and development with high skill employment a priority. Transport planning is a huge concern with great efforts deployed to improve connectivity across the city and beyond.

Questions were asked how the churches would also plan for this extra growth with potential increases in congregations. An answer given was that suitable planning was underway.

The minutes of the 10/10/17 synod were agreed as true and correct. It was explained that Bishops from Polynesia and south Pakistan attended the recent General Synod. A mission statement to end food waste was carried. The Archbishop explained that the CoE must be flexible or it may not meet new challenges or circumstances. The Bishop of Gloucester is taking the lead in safeguarding in July 2018. Bishop Bell was now free after imprisonment and no compensation payments have been paid. It was discussed that there was a smaller number of stipendiary clergy and a proposal that lay people should be considered for these roles and produce a different church for a different world. There are new developments at St. Peter's chaplaincy based on an ecumenical approach and for mutual flourishing. Finally, concern was raised re- the homeless in the city as all these new dwellings are being built and it was suggested that the Bishop should take the lead. News is available that at Trinity High there are 120 places available but less than 100 Anglicans are taking them in September 2018. The Bishop of the Congo will be at St. Margaret's on 17/2/18. The next synod meeting is planned for 15/5/2018 @St.Crispins. The meeting ended with closing prayers @9.55pm.

**Basil Fox** *Representative* 



	Cost	Raised	Movement 2017
MC Development Trust - Ongoing			
Unrestricted Income		£1,161,723	+£58,325
Cathedral Lighting (phase 1)	£700,000	£688,663	+£6,673
Library Refurbishment	£100,000	£15,500	+£3,000
Tower Repair	£700,000	£512,000	+£512,000
HLF Development	£8,000,000	£99,200	+£88,900
Stone Cleaning	£300,000		
Memorial Window	£500,000		
Journeys 2021 Art Project	£60,000	£60,000	+£60,000

	Cost	Raised	Movement 2017
MC Development Trust – Completed			
Stoller Organ	£2,500,000	£2,425,794	+£33,860
Sound System	£250,000		
Liturgical Furniture	£200,000	£121,405	
Four Altar Frontals	£540,000	£541,527	+£541,527
East Door	£74,000		
Pop-up Cathedral	£460,000	£345,686	
ICON	£6,000	£6,150	
Underfloor Heating	£2,345,000	£2,346,928	+£2,928
South Aisle Roof	£300,000	£225,524	
Alligating of Canon Court	£10,000	£10,000	
Cathedral Visitor Centre	£120,000	£120,000	
Hope Window	£92,000	£92,000	

	Cost	Raised	Movement 2017
Manchester Cathedral			
Chorister Funding	£400,000	£363,115	+£74,960
Music Endowment	£1,000,000	£576,206	
Ragged School	£250,000	£269,552	+£269,552

	Cost	Raised	Movement 2017
Volition Community			
Volunteer Programme	£1,000,000	£824,428	+£147,651
Sub-total Sub-total	£19,907,000	£10,805,401	+£1,799,376

	Cost	Raised	Movement 2017
<b>Event Activity</b>			
Events (2008 to 2017)		£723,934	+£79,200
Total		£11,529,335	+£1,878,576

#### **Fundraising and Event Activities**

I am pleased to be able to confirm that we have received £1,866,216 by the 31 December 2017 towards the various development project initiatives.

## **Events and Visitor Donation to November 2017**

The following is a breakdown of net income (profit) for events in 2017. Please note, these figures are up to the 31 December 2017.

Туре	Target 2017	(2016 – Ach)	(2017-Ach)	2017%
Concerts	£30,000	£32,674	£14,244	47%
Carol Concerts	£10,000	£14,425	£11,999	120%
Dinners	£40,000	£27,254	£27,614	69%
Events	£37,000	£45,116	£22,178	60%
Sponsorship	£3,000	£2,500	£500	16%
MCDP	£1,000	£863	£2,663	266%
Total	£121,000	£122,883	£79,200	65%

**Anthony O'Connor** *Director of Fundraising and Development* 

# ducation Department

In 2017 the Education Officer was delighted to provide 98 Cathedral learning sessions for over 4,500 children and young people. All sessions emphasise the importance of Manchester Cathedral as a living faith building. For the majority of these young visitors (and sometimes even for their teachers or parents!), an educational visit is their first encounter with a Christian community; helping them to feel welcome and comfortable to explore the significance of this sacred space is a privilege for all Education Team members.



2017 also saw the completion of the "Sacred Spaces and Local Legends" tour of Churches, supported by the Parish Mission Fund. While works to the Stoller Organ continued I was able to work with schools at St Ann's and Oldham, Rochdale and Bolton Parish Churches, making good links with schools and clergy and delivering well received sessions in situ.

The Education Programme continues to be highly regarded by teachers, pupils and families, as illustrated by feedback received from schools:

- "We really enjoyed our session at the Cathedral and felt that the pupils really benefitted from Pam's knowledge and session.... The vicar was superb too." Year 10 GCSE Religious Studies session
- "Our children really loved coming to visit the Cathedral. They loved all the facts and learning about a new faith." Year 3 Primary School visit of predominantly Muslim children
- I want to thank you for guiding us around the Cathedral again this year I love the fact that I
  can enjoy all the detail without having to remember it all! Year 12 Religious Studies A-level
  group

There is high demand for school visits and due to diary constraints many booking requests have to be turned away. Without my team of dedicated Education Volunteers, this would be higher, as volunteer support means that I can increase the capacity of visits without decreasing the quality of the experience for pupils. I am pleased to report that 2017 has seen a boost in Education Volunteer numbers and an additional seven team members have been recruited. My thanks to them for all their help, as always.

The family learning offer continues to grow and expand. In April 2017, Canon Marcia Wall and I devised "Experience Easter" craft and storytelling sessions for young families to engage with the Easter story. This was well supported by our volunteers and appreciated by the good number of families that attended. We are repeating the sessions in 2018 and also hope to run a similar "Experience Christmas" session. 'Terrific Tuesday' sessions (free activities for families on Tuesdays in peak holiday times) were well attended and it was exciting to link up with READ Manchester and Wild in Art to display Bookbenches decorated by school



children as this cross promotion across the city heightened awareness about the Cathedral's offer for families.

Canon Marcia and I also devised an advent labyrinth for adults to contemplate the significance of the season. We hope there will be more opportunities to develop similar labyrinths in the future.

The Cathedral embarked on its fourth art project in conjunction with Manchester Airport in October. This time the theme is 'Journeys' and the project is part of a five year plan which will culminate in the celebration of the 600 year anniversary of the Collegiate Church and Cathedral. School pupils and other community groups will undertake a trail of medieval Manchester as part of this and consider what "journey" means to them. They will also explore the journey the Cathedral has taken over the past 600 years, and sketch the various wings that can be found in the Cathedral – angels, dragons, eagles, cockatrice, griffins, phoenixes, doves and many more. This will inform a host of angelic art by the Airport's artist in residence Andy Leigh which will begin to adorn the Cathedral and airport from 2018 onwards.

With much of the work to the Cathedral completed and the building being more 'on the map' than ever before this is an exciting time for the Cathedral Education Department and I look forward to creating even more opportunities for young people to encounter, learn about and have the chance to appreciate sacred spaces.

Pam Elliott
Education Officer

# lectoral Roll

The Electoral Roll stands at 149 as of 1<sup>st</sup> March 2018, which is a big increase on last year's figure.

Thanks are due to all those who continue to ensure that regular cathedral attenders are signed up so I can add them on.

Please let me know if anyone who might be on the Roll moves away or passes away and also of anyone you think might be eligible to be added to the Roll.

Electoral Roll application forms can be obtained from the vergers or the office and are then approved upon completion by one of the clergy.

**Daphne M Greaves** *Electoral Roll Officer* 

# nvelope Scheme and Planned Giving

Gift Aid Donations by the Envelope Scheme and Planned Giving for the Tax Year Ended 5<sup>th</sup> April 2017.

The gift aid scheme allows the Cathedral to reclaim 25 pence for every £1 donated by a basic rate taxpayer who has signed up to the scheme. Once a gift aid declaration is made, it can apply to all donations made since April 2000 and to all future donations. Donations may be made via the envelopes provided or by bank transfer.

Joanne Hodkin (Finance Assistant) continues to carry out the task of electronically recording envelope donations and submitting the return to Diocesan office. I would like to thank Jo for her diligence & for keeping me updated with information.

The gift aid secretary depends on the stewards and wardens to identify potential new donors and to invite them to sign up to the scheme. I would like to thank all of them for their continuing help.

The figures in this report reflect the donations received for the tax year 2016-17, ending on 5<sup>th</sup> April 2017. They do not include donations made via the green envelopes, as they do not form part of the planned giving scheme.

In this period there were 57 donors (an increase of x2 on the previous year)

Total Giving via Envelopes and bank payments £22,681

Tax Reclaimed £5,670

Total £28,351

This represents an increase of £2,598 from the same period last year.

**Diane Johnston** *Gift Aid & Planned Giving Secretary* 

# lowers

The last year has been a quiet one in terms of services and events requiring special flower arrangements. The two deserving of a mention are the dedication of the Stoller organ on 14<sup>th</sup> September, 2017 and the dedication of the new altar frontals on 17<sup>th</sup> September, 2017.

I am as ever very grateful to my team of 12 flower arrangers and other helpers who show such commitment and creativity each week throughout the year, and especially to Ian Shaw, who is always there to help me with any additional or last minute work that is required.

We rely on the advice, cooperation and help of clergy, office staff and vergers to carry out our work, for which our thanks are also due.

We also must thank those members of the congregation who make extra donations to enable special, additional flowers for the two main festivals of Christmas and Easter. Given the steep increase in the cost of flowers in the last 12 months it would not be possible to produce such beautiful and elaborate displays without these generous gifts.



**Helen Bamping** *Head of Flowers* 

riends of Manchester Cathedral

The Friends have enjoyed a busy year with social events and attending special services at the Cathedral.

In February they enjoyed a buffet lunch in the Library, preceded by a fascinating talk by member Joe Walk on his time as a V.S.O. in Rwanda.

At Easter members attended the wonderful service of Dedication of the new nave liturgical furniture during the Easter Day Eucharist. The Bishop and Dean's chairs were given by the Friends in memory of the late Joyce Albon and Doreen Hulme who had left generous legacies to the Friends' Association. More recently we have also donated a beautiful Nave Mirror crafted by the same firm as the liturgical furniture. This long-awaited addition will enable our visitors to see the wonderful roof carvings and bosses in greater detail.

In May, we held our Annual General Meeting in the refectory which was well attended. Geoffrey and Helen hosted a Cheese and Wine buffet prior to the meeting. Our dedicated Treasurer, Basil Fox and Independent Examiner and Accountant, John Atherden were thanked for their care of the Friends' investments during the year. The Dean also praised the loyal work of the Council in planning social events and encouraging new members.

In May, members spent a wonderful weekend in York to mark the beginning of the 80th Birthday celebrations of the inauguration of the Association. They attended the Eucharist at the Minster on Sunday morning, met members of the Minster Friends and had a conducted tour. They relaxed with visits to the Railway Museum and Jorvik. After a pleasant drive through country lanes, they arrived at Bishopscourt Palace for a guided tour of this home of the Archbishop of York. Afternoon tea was served in a beautiful dining-room where the Queen and Royal Family had been entertained whilst visiting the Palace.

In June, members enjoyed a delightful trip on the East Lancashire Railway and a delicious lunch "on board" during the excursion.

Our annual Afternoon Tea took place in August and once again members worked hard in providing an enjoyable two hours for tourists and local visitors. During the afternoon entertainment was provided by Geoffrey Woollatt on the piano and a poetry recital by Evelyn Haywood.

In September a display was set up in the south aisle after the morning service to give information on the amazing gifts and support the Friends' Association has contributed to the Cathedral since 1937.

Our Autumn Luncheon (a delicious buffet provided by Slattery's) took place in October with a record number of members and others to hear a fascinating account of Raylia Chadwick's journey from Orthodox Judaism to Christianity.

On 13th December, members attended a special Evensong to commemorate the Inauguration of the Friends' Association by Canon Peter Green and the then Chapter. A posy of flowers was laid by a photograph of Canon Green and Rev. Peter Bellamy-Knights gave thanks for his wonderful life of service to his Salford parishes as well as work at the Cathedral for over forty years. Lessons were read by Basil Fox and Barbara Evans and all present enjoyed a buffet supper in the Library (kindly provided by the Dean and Chapter).

The Friends Council thank all members for their continued support and look forward to more celebrations of their special 80th Birthday Year.

Pauline Dimond Hon. Secretary

# ogistics

In last year's report I explained how busy the year had been, and concluded by saying 2017/18 was expected to be just as busy.

From April last year we have achieved a tremendous amount. The new liturgical furniture arrived mid-April and was blessed on Easter day.

The liturgical furniture consists of 57 individual pieces and over the last year it has all been moved and put back over 200 times, which equates to over 11,000 pieces being moved.

During the spring the new sound system was installed and this was quickly followed by the installation on the new lighting scheme, and the stone cleaning.

In order for this to happen during the 3 month period, I worked with the contractors to plan extensive night time working which proved to be, by far the least intrusive to the day to day operation of the cathedral.

The new East door has also been installed and has made a huge difference to the openness of the cathedral, attracting many passers-by on Cathedral Street that would probably have not come through the door.

I am not sure that everybody is aware but we had 12 contractors working the night of the Arena bombing which was a very traumatic experience for all of them. The weeks after the tragedy were a very difficult time for all at the cathedral and all my colleagues were affected and involved in some way.

Even though we have had a very busy year with projects, we still managed to increase the number of events and services that have taken place; they have included the centenary service for Broughton House attended by HRH Duke of York and the very moving funeral of one of the Arena bomb victims.

The Tower repairs started during the summer of 2017 and are due to finish in the next few months. In total there are over 10 miles of aluminium tubes and 5 miles of wood planks in the scaffolding which weighs over 90 tons. The whole of it is supported by the tower itself as there are no anchoring points on the ground.

The next few months are extremely busy with a numbered high profile services including the Manchester Hill and the Manchester Arena Memorial Service. We also have over 40 commercial events booked in the dairy so no doubt another hectic year to report on in 2019.

**Peter Mellor** Logistics Officer

# usic Department

It would be rash to say that there has been a huge improvement in the fortunes of chorister recruitment but, as I write this, we have one acceptance for next September, plus three or four other possibilities to go

through to a main audition; not discouraging for this stage of the year, bearing in mind that applications often arrive in the second half of the summer term. The Children's Choir is encouraging young children to find their voices and possibly look towards auditioning for the main



choir. The Cathedral Choir is in good heart, despite the reduced numbers, and singing very well. After a very successful Christmas programme, which this year included a performance of Handel's *Messiah*, we are now looking forward to the glorious music of Holy Week and Easter.



The organ has been in action for almost a year now and was officially opened by the great Thomas Trotter in September. Through our contacts with the BBC Religion & Ethics Department, both the recital and the evensong were broadcast within a few days of each other: a mini-festival for the Cathedral! So many visitors have marvelled at the huge visual impact of the casework and pipes; during evening practice sessions I will take a few minutes away from the keyboard to wander around and have my breath taken away by the whole setting with the instrument set in

the middle of a newly cleaned and lit Nave and Quire. A remarkable achievement. Technically, there are still outstanding problems with the wind supply of the organ, which Tickells are trying to find a solution to; we hope these faults will be rectified quickly.

**Christopher Stokes**Organist & Master of the Choristers

It has been another excellent year for the Cathedral Voluntary Choir.

Our summer tour was to north of the border, and included singing Evensong at Paisley Abbey, and two services at St Mary's Episcopal Cathedral, Glasgow. Whilst I was a student at the Royal Conservatoire of Scotland in Glasgow, I was Assistant Organist at St Mary's, and they gave us a wonderful welcome, including a party. We joined forces with their Choir for the Sunday Eucharist, in which we performed some music by Ernest Bullock, who was also Sub-Organist at Manchester Cathedral, and later was both Professor of Music at the University of Glasgow and Principal of the Royal Scottish



Academy of Music and Drama, now called the Royal Conservatoire of Scotland.

In November, we welcomed the Nave Choir of Chester Cathedral to Manchester to take part in a joint Evensong, and our annual Family Carols concert in December was a great success!

Plans are well on the way for our next summer tour, which this time is to Bury St Edmunds.

Geoffrey Woollatt
Sub-Organist

ervers

Serve wholeheartedly, as if you were serving the Lord, not people' Ephesians 6:7

We are blessed and thankful for the service and support of our servers team of; Mercy Ubani, Allan Maguire, Geoffrey Berry along with Myself, Kirk Eckersall, Basil Fox, Marina James and we welcomed James Ayanleke.

We are proud and privileged to serve each Sunday and assist the Chapter and clergy in our Christian fellowship. We have also served throughout the year for all our Saint's and high days.

We are a small and happy bunch with a wide age range and backgrounds with a shared belief to serve the lord. We support one another when required to swap at short notice as listing each Sunday when business commitments are required.

We are all committed to continue as servers throughout the coming year, if anyone wishes to support or join us please contact The Dean, myself or approach a church warden



**Ian Simpson** *Head Server* 

Another year has rained challenges and the vergers department has not escaped its share of changes. Thanks to Peter and porters (from time to time), Elaine (the volunteer verger) and Carol the cleaner, we have kept in front of ourselves. To some onlookers, it may look as if much is not going on as far as the vergers department may be concerned and to others, it may look as if we have not stopped working. If that has been the case, it shows that all around conscientiousness has yielded results. Basically,

we have done our job without being ostentatious as we should.





Martin, who has been a member of a team that has worked well together for many years, has now decided to take early retirement. Twenty six years to the day (1<sup>st</sup> April 2018) Martin has decided to venture on as yet, new challenges to come. We all wish him well, it will be strange not seeing him about the place and the 'dads' will certainly miss their banter on Wednesdays for the Turning of the Leaves. Others whom he has a banter with, will also miss that connection.

In terms of knowing what is going on elsewhere, Vergers wise, this year's past, I attended the Dean's Vergers Conference which was held at Worcester Cathedral. Again, this was well attended by the Deans and Head Vergers from other cathedrals with lots of support and sharing of information with each other.

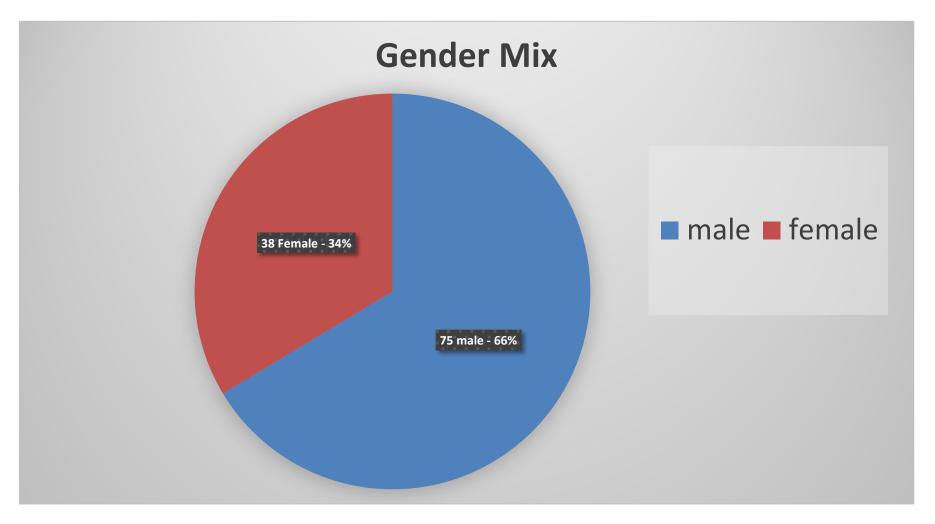
This year's Parish Vergers AGM for Chester, Blackburn, Manchester supported by the Liverpool branch, was held at Manchester Cathedral and the Vergers were able to connect and exchange support, instead of feeling isolated in their individual parishes. Before the AGM, there was fellowship with tea and biscuits followed by attending the mid-day Communion Service. We went out for a pub lunch before returning for the AGM.

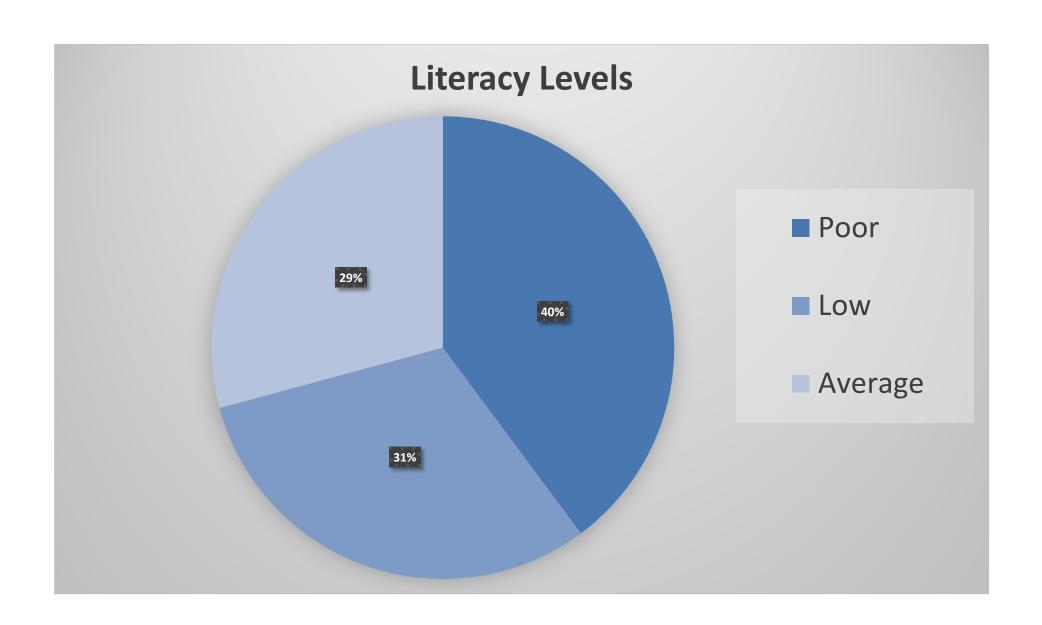
**Derrick May** *Head Verger* 

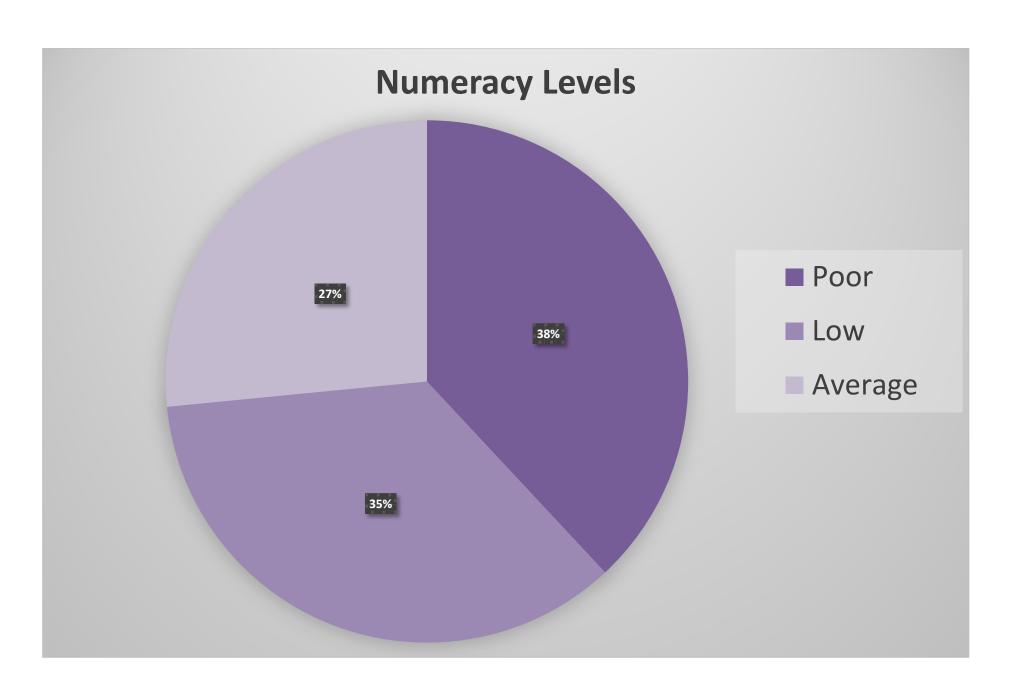
## olition

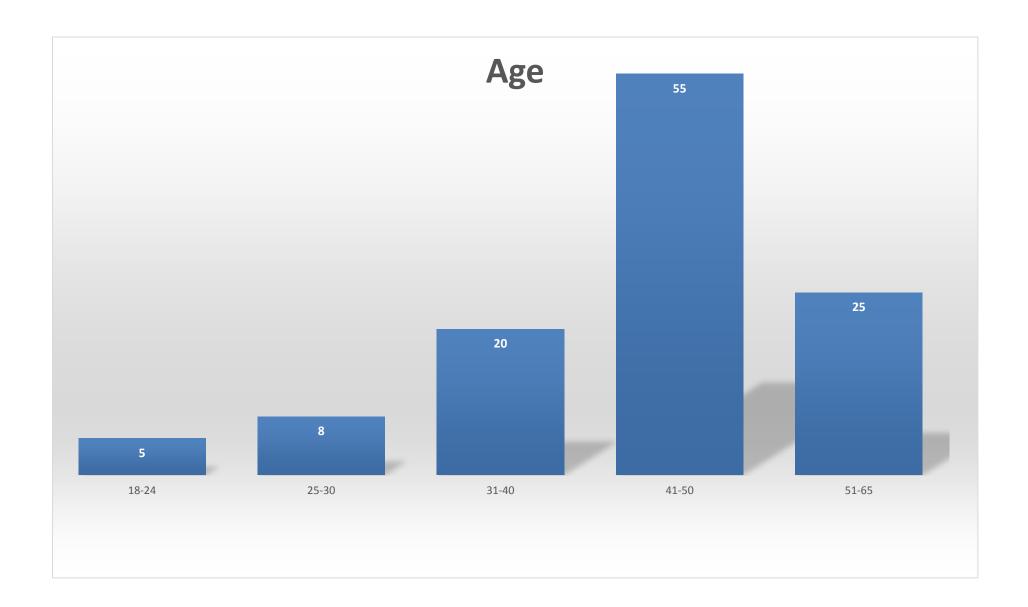
These are the statistics for January to December 2017.

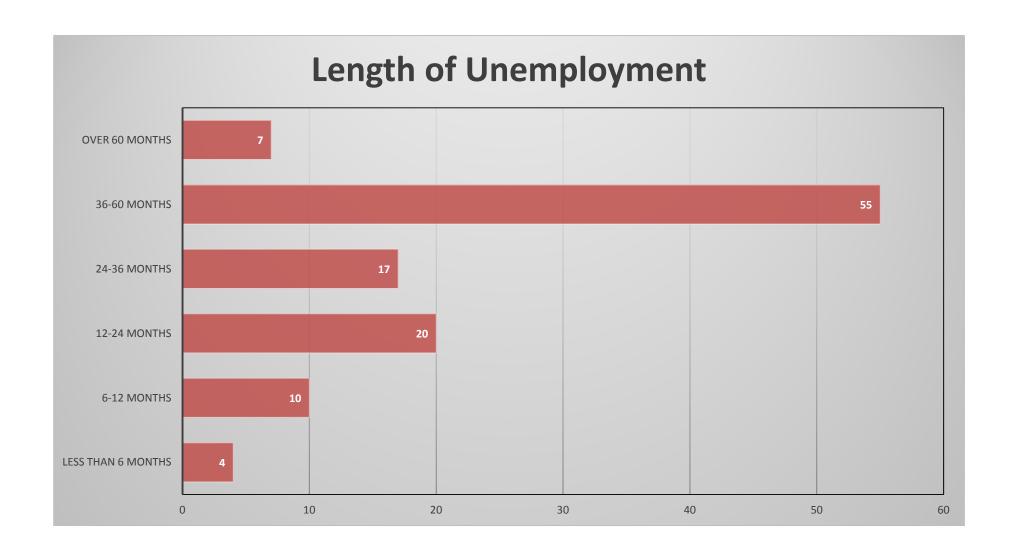
All information based on 113 volunteers completing the Volition Programme in the period.

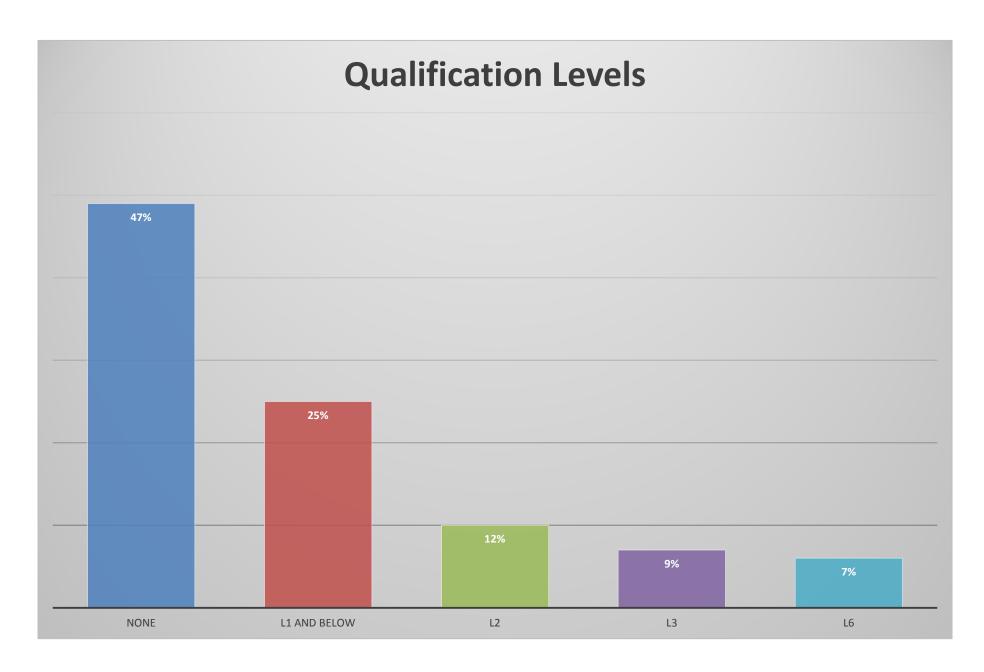


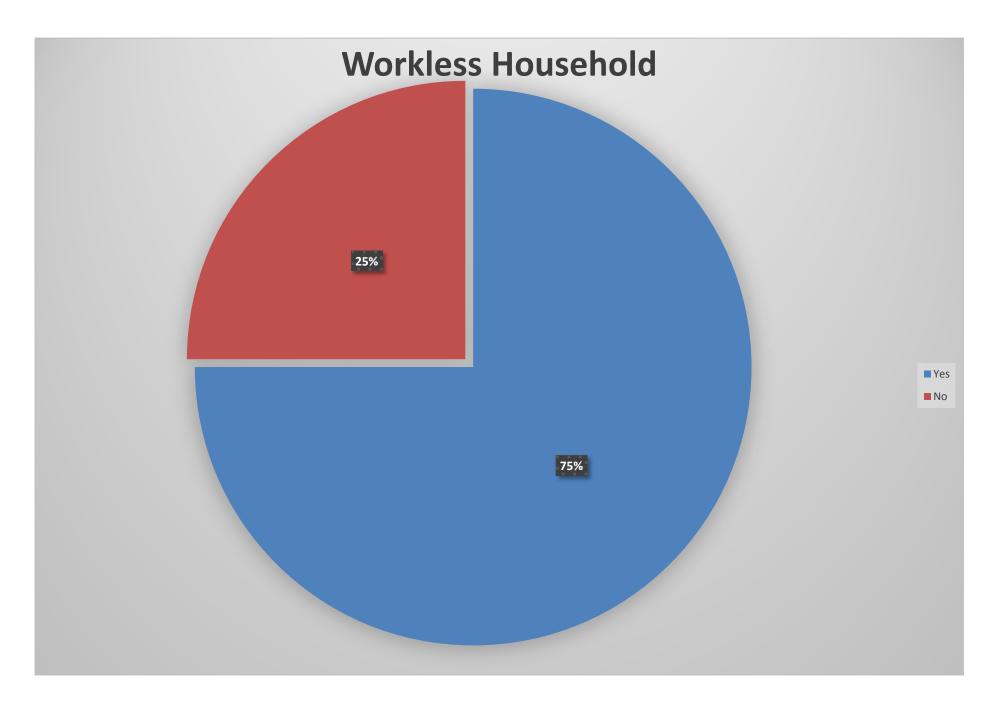












## **Ethnicity** other white chinese indian black caribbean arab black british pakistani white british black african

This is a complex picture which requires fuller explanation. Overall mental health support need is actually far greater than 39%. When mental health within both complex need, learning difficulty and Autism Spectrum is included, we are moving towards 63% in this period.

